

**CAPITAL MANAGEMENT IN ISLAMIC FINANCE - WOULD
CONVENTIONAL CAPITAL REQUIREMENTS BE APPROPRIATE
FOR ISLAMIC FINANCE ?**

BY

**DR. KINGSLEY CHIEDU MOGHALU
DEPUTY GOVERNOR (FINANCIAL SYSTEM STABILITY)
CENTRAL BANK OF NIGERIA**

**AT THE
GLOBAL ISLAMIC FINANCE FORUM**

**MANDARIN ORIENTAL HOTEL
KUALA LUMPUR, MALAYSIA**

26TH OCTOBER 2010



Outline

1. Introduction
2. Capital Management - difference between conventional and Islamic finance
3. Global move towards enhancing regulatory capital and the Islamic capital concept
4. Advanced Measurement approaches practiced by conventional banks - An imperative for Islamic banks
5. Overcoming challenges in capital management in Islamic finance: Key improvements for impactful results
6. Effective Capital Management in Islamic finance- Going back to the basics
7. Conclusion



Introduction:

- ❑ The traditional role of capital (buffer against unexpected losses); purpose of capital adequacy regulation – limiting probability of adverse outcomes beyond bank's capacity to bear losses
- ❑ Same norms applicable to Islamic financial institutions and conventional banking.
- ❑ A uniform application of the norms may result in discrimination against Islamic banks due to differences in the nature of intermediation.
- ❑ Basel capital adequacy norms and Islamic banks .



Capital Management - Differences Between Conventional & Islamic Finance

Key Differences

- ❑ Sharia'h rules and governance.
- ❑ Risk sharing Investment Account deposits.
- ❑ Investment Account Holders a unique class of quasi-liability holders – neither depositors nor shareholders. They absorb all losses on investments made with their funds. Need for alternative formulation of capital adequacy to include investment accounts as capital
- ❑ Differences in nature of intermediation and liabilities.



Capital Management - Differences Between Conventional & Islamic Finance (cont'd)

Capital adequacy considerations for Islamic Banks:

- ❑ Asset- backed financing
- ❑ Displaced Commercial Risk and Income Smoothing
- ❑ Calculation of risk weights and treatment of PER in capital adequacy computation



Global Move Towards Enhancing Regulatory Capital and the Islamic Capital Concept

- ❑ The global financial crisis (GFC) and financial system reforms
- ❑ Capital and financial stability
- ❑ Basel II and III
- ❑ Islamic finance concept and lessons of the GFC



Advanced Measurement Approaches Practiced by Conventional Banks - An Imperative for Islamic Banks

- ❑ Need to adopt Basle II and integrate suggested systems to Islamic banks' operations
- ❑ Existing risk weighting/measurement approaches:
 - ❑ standardized approach
 - ❑ internal ratings based (IRB) approach
- ❑ The choice of the IRB approach depends on supervisors' approval and the existence of the required capabilities
- ❑ The IFSB's Capital Adequacy Standard covers only the standardized approach to credit risk measurement



Advanced Measurement Approaches Practiced by Conventional Banks - An Imperative for Islamic Banks

- ❑ **Need for Advanced Approaches for Islamic banks**
 - ❑ **Banks will be allowed to assess their own capital requirement subject to supervisory review process and verification.**
 - ❑ **The quality (probability of default) of each asset is determined individually which makes the risk weighting less complex**
 - ❑ **The IRB approach allows each bank to develop its own risk management system and culture**
 - ❑ **Lack of ratings or external source of credit assessment for the clients of most Islamic banks**
 - ❑ **International recognition**



Overcoming Challenges in Capital Management in Islamic Finance: Key Improvements for Impactful Results

Key Challenges:

- ❑ The Sharia'h debate in respect of financial innovations in Islamic finance
- ❑ Islamic banks currently operate in a global environment that in most cases caters for conventional financial practices.
- ❑ Limited set of short-term traditional liquidity management instruments.
- ❑ Islamic banks tend to have a concentrated base of deposits or concentrate on a few select sectors or assets which makes them vulnerable to cyclical shocks or exposes them to risk.
- ❑ prohibited use of wide range of derivative instruments for hedging purposes or transfer of risks.



Overcoming Challenges in Capital Management in Islamic Finance: Key Improvements for Impactful Results (cont'd)

Suggested Improvements for more impactful results:

- ❑ **Financial engineering-** to introduce new Shariah-compatible products that enhance liquidity, risk management and portfolio diversification.
- ❑ **Need for uniformity and harmonization of Shariah and standards and practices across markets and borders**
- ❑ **Separate capital adequacy for demand and investment deposits**
- ❑ **Internal and External Rating-** to promote transparency and enhance competitive advantage of IFIs.



Effective Capital Management in Islamic Finance - Going Back to the Basics

- ❑ Islamic finance is asset-backed form of financing
 - ❑ Prohibits lending and borrowing on the basis of interest.
 - ❑ Minimizes the likelihood of creating inverted pyramids of debts.
 - ❑ Implies greater emphasis on transparency and disclosure.
- ❑ This contributes to effective capital measurement and promotes the safety and soundness of individual institutions
- ❑ Contribute towards financial stability as evidenced by the recent global financial crisis.



Conclusion

- ❑ Conventional capital adequacy requirements cannot be appropriate for Islamic financial institutions due to the specificities of Islamic finance.
- ❑ A uniform application of the Basle capital adequacy norms to both conventional and Islamic financial institutions may be discriminatory and defeat the “level playing field” objective
- ❑ AAOIFI and IFSB capital adequacy standards address the specificities of Islamic finance.
- ❑ Both standards are based on Basle I and II with some modifications and thus provide alternative ways to compute capital adequacy measures for Islamic financial institutions.

